

# Multi-national corporations

- · Global sourcing of goods and services
- · Looking for telecommunications:
  - global
  - failing that, at least continental
- · Low and falling prices
- Service level agreements



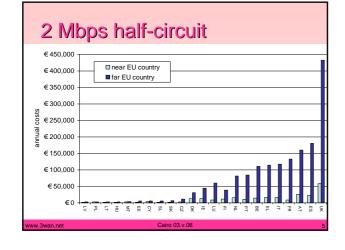
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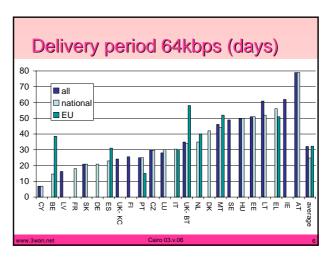
### Fixed networks

- Monopoly on infrastructure construction:
- · Monopoly on international gateways
- Monopoly on access to undersea cables
- · Delays and prohibitions on VoIP
- Uncertainty on IP-VPN regulation
- Odd regulations on encryption

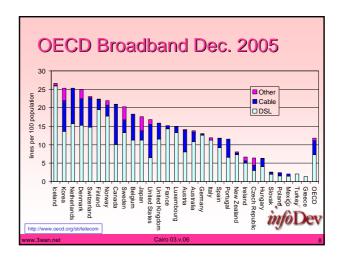


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### **Broadband** · Clear economic benefits • Yet many countries have weak policies • Enormous variations in: - prices - speeds - bundles • Causes vast differences in adoption rates · Absence of a mass market delays creation of content industries



#### Mobile networks

- · Customers tied to handsets by "discounts"
- Handsets locked to one operator
- Numbers not portable to other operators
- Lack of transparency in tariffs and contracts
- Excessive fixed to mobile rates
- Excessive prices for SMS
- Excessive prices for mobile Internet



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## Collusion

- Ireland ComReg
  - found joint dominance in mobile call market
- Spain CMT
  - found joint dominance in mobile call market
- France Conseil de la concurrence
  - fined the three mobile operators EUR 534 millions
  - evidence of Yalta-style market sharing agreement
- Greece EETT
  - fined operators for synchronised SMS price increases

#### Mobile data

- Hyped as a technological solution
- · Seldom delivers anything of interest
- · Operators are asking too much profit
- · Unattractive environment for:
  - corporate users
  - content owners



## International mobile roaming

- Excessive prices
- Inability of European authorities to resolve the problem
- Long running DG Competition cases
- NRAs given powers to regulate in 2002
- Now, the EC proposes a regulation:
  - yet this may prove counter-productive



#### Customer care

- Most operators show limited interest in customers after making the sale
- Unresponsive
- · Reluctant to:
  - issue Service Level Agreements (SLAs)
  - publish statistics
- They talk about partnership and strategy, but do little if anything to justify it

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## **Conclusions**

- Still many failings in markets
- Too nationalistic
- Too little competition
- Too much collusion and shadowing
- Too much lobbying by operators



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### **Ewan Sutherland**

- http://.www.3wan.net/
- 3wan [at] 3wan.net
- ewan [at] gstit.edu.et
- skype://sutherla
- +44 141 416 06 66



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